



# SITE C BUSINESS INFORMATION SESSIONS SUMMARY REPORT

### November 5 to November 22, 2012



Chetwynd



**Dawson Creek** 



Fort St. John



Hudson's Hope



Vancouver



Prince George

BC Hydro would like to thank the following business organizations for hosting the Site C Business Information Sessions:





















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### **EXECUTIVE SUMMARY**

In the fall of 2012, BC Hydro partnered with leading business organizations to hold six Site C Business Information Sessions. The District of Hudson's Hope was also a partner for the session that was held in the community.

Building on the feedback from the Business Information Sessions held in fall 2011, the purpose of these sessions was to provide participants with a status update and description of major project components, with a focus on explaining the procurement delivery method, scope of work packages and timelines for procurement activities for the proposed Site C project.

The Site C Business Information Sessions were held in:

- Chetwynd, November 5, 2012
- Dawson Creek, November 6, 2012
- Fort St. John, November 6, 2012
- Hudson's Hope, November 7, 2012
- Vancouver, November 19, 2012
- Prince George, November 22, 2012

Based on attendee sign-in forms, 313 people attended the Site C Business Information Sessions in the six locations throughout British Columbia.

BC Hydro received 79 feedback forms from attendees, representing a response rate of 25 per cent. On a scale of 1 to 5, where 1 was "Not Informative" and 5 was "Very Informative", the majority of respondents ranked each of the presentation topics in the 4-5 range on the 5-point scale. Nearly 89 per cent of respondents ranked the Site C Project Overview as a 4 or 5, while almost 94 per cent of respondents gave the same ranking to the Overview of Project Components. In terms of the Procurement Approach, about 78 per cent of respondents ranked it a 4 or 5. The feedback forms also indicated that 99 per cent of respondents said they would be interested in attending a Business Information Session in the future. And, 41 individuals signed up to the Site C Business Directory as a result of the business sessions.

Participants were encouraged to ask questions of the Site C Project Team throughout the presentation. Key themes from the Business Information Sessions included:

- Local business opportunities
- Use and availability of local labour
- Project design and construction
- Procurement process and market engagement
- Impact of trade agreements
- Potential project effects
- First Nations opportunities

### 1.0 INTRODUCTION

This report provides a summary of the Site C Business Information Sessions that were held in six communities throughout British Columbia between November 5 and November 22, 2012.

#### 1.1 About Site C

The Site C Clean Energy Project (Site C) is a proposed third dam and hydroelectric generating station on the Peace River in northeast B.C. It is being proposed as part of BC Hydro's overall program to invest in and renew the province's electricity system.

Subject to approvals, Site C would provide up to 1,100 megawatts of capacity, and produce about 5,100 gigawatt hours of electricity each year – enough energy to power the equivalent of about 450,000 homes per year in B.C.

Site C is undergoing a cooperative environmental assessment by the Canadian Environmental Assessment Agency (CEA Agency) and the British Columbia Environmental Assessment Office (EAO), which will include a joint review panel process.

The environmental assessment process for Site C officially commenced in August 2011 and is anticipated to take approximately three years to complete.

As part of the environmental assessment process, BC Hydro is identifying and assessing potential project effects — environmental, economic, social, heritage and health — and opportunities to provide lasting benefits for the region and First Nations. Where effects cannot be avoided, BC Hydro is identifying and evaluating options for mitigation.

BC Hydro plans to submit its Environmental Impact Statement (EIS) for the Site C project to the federal and provincial environmental assessment agencies in early 2013. The environmental assessment process for Site C is thorough and independent. It includes multiple opportunities for timely and meaningful participation by the public, Aboriginal groups, governments, and other interested stakeholders.

The Site C project requires environmental certification and other regulatory approvals — including provincial permits and federal authorizations — before it can proceed to construction. In addition, the Crown has a duty to consult and, where appropriate, accommodate Aboriginal groups.

#### 1.2 Site C Business Information Sessions

The objectives of the Site C Business Information Sessions in 2012 were:

- Update the business community on the current project status
- Introduce the procurement approach for the project
- Inform and engage the business community on future Site C business opportunities

To ensure that the Business Information Sessions reached a broad audience, BC Hydro partnered with the B.C. Chamber of Commerce and other leading business associations to host and promote the sessions. These business associations included the Business Council of British Columbia, Chetwynd Chamber of Commerce, Dawson Creek & District Chamber of

Commerce, Fort St. John & District Chamber of Commerce, Initiatives Prince George, Northern Development Initiative Trust and the BC Construction Association - North. For the session in Hudson's Hope, BC Hydro partnered with the District of Hudson's Hope.

To promote the sessions, each of the partnering business organizations distributed email invitations to their members and posted information on their website. In addition, BC Hydro posted the dates on its website and distributed email notices to those organizations that signed up to the Site C Business Directory and BC Hydro's Aboriginal Business Directory. Residents of Hudson's Hope received notification through the mail and the session was advertised in the Hudson's Hope Bulletin.

The dates and locations for the Business Information Sessions were:

Date and Time	Location	Host(s)
November 5, 2012 10:00 AM – 12:00 PM	Chetwynd Pomeroy Inn and Suites 5200 Access Road	Chetwynd Chamber of Commerce
November 6, 2012 8:30 AM – 10:30 AM	Dawson Creek Best Western Dawson Creek 500 Highway 2	Dawson Creek & District Chamber of Commerce
November 6, 2012 2:30 PM – 4:30 PM	Fort St. John North Peace Cultural Centre 10015 100th Avenue	Fort St. John & District Chamber of Commerce
November 7, 2012 10:00 AM – 12:00 PM	Hudson's Hope Pearkes Centre 10801 Dudley Street	District of Hudson's Hope
November 19, 2012 2:00 PM – 4:00 PM	Vancouver Hyatt Regency Vancouver 655 Burrard Street	BC Chamber of Commerce Business Council of British Columbia
November 22, 2012 2:00 PM – 4:00 PM	Prince George Ramada Prince George 444 George Street	Initiatives Prince George Prince George Chamber of Commerce Northern Development Initiative Trust B.C. Construction Association - North

The agenda for each of the sessions included the following components:

- Opening Remarks
- Site C Project Overview
- Overview of Project Components
- Procurement Approach
- Staying Informed
- Questions
- Concluding Remarks

### 2.0 KEY RESULTS

### 2.1 Attendance

Based on attendee sign-in forms, 313 people attended the Site C Business Information sessions as listed below:<sup>1</sup>

Location	Attendance
Chetwynd	14
Dawson Creek	22
Fort St. John	48
Hudson's Hope	17
Vancouver	137
Prince George	75
TOTAL	313

### 2.2 Feedback Forms

BC Hydro received 79 feedback forms from attendees of the Site C Business Information Sessions, representing a response rate of approximately 25 per cent.

Attendees were asked to rank each presentation topic on a scale of 1 to 5, where 1 was "Not Informative" and 5 was "Very Informative". Attendees were also asked about their interest in attending a future session.

As the table below shows, the majority of respondents ranked each of the presentation topics in the 4-5 range on the 5-point scale. Nearly 89 per cent of respondents ranked the Site C Project Overview as a 4 or 5, while almost 94 per cent of respondents gave the same ranking to the Overview of Project Components. In terms of the Procurement Approach, about 78 per cent of respondents ranked it a 4 or 5.

Presentation	1			2		3		4	5	
Topic										
	Not Infor	mative							Very Info	rmative
	n	%	n	%	n	%	n	%	n	%
Site C Project					9	11.4	29	36.7	41	52.0
Overview (n = 79)										
Overview of					5	6.3	29	36.7	45	57.0
Project										
Components (n =										
79)										
Procurement	1	1.3	1	1.3	15	19.2	31	39.7	30	38.5
Approach (n =										
78)										

Responses to the feedback forms also indicated that 99 per cent of respondents said they would be interested in attending a Business Information Session in the future. BC Hydro also received 41 new registrations to the Site C Business Directory from attendees at the Business Information Sessions.

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<sup>&</sup>lt;sup>1</sup> Numbers do not capture late attendees and others that did not sign in at the registration desk.

### 2.3 Key Themes of Business Information Sessions

Participants at the Business Information Sessions were highly engaged during the presentations and well-informed about the Site C project. Questions were asked both during the presentation and informally in discussions between participants and the Site C project team. The following is a summary of key themes that emerged based on the question and answer component of the sessions, and written comments on the feedback forms.

**Local Business Opportunities**: A key theme from all northern sessions was how local and regional businesses would benefit from the Site C project. Some participants suggested that BC Hydro should give preference to local businesses; many expressed concern about the ability of local businesses to compete if companies are evaluated solely on price because of high labour costs in the region. Participants also wanted to know how BC Hydro would encourage the use of local businesses for the project.

BC Hydro responded by referencing one of the project objectives for Site C, which is to provide economic benefits for northern communities. BC Hydro explained that a project of this size and scope will include multiple contracts for a variety of diverse work packages. As a result, the project will require businesses of all sizes – small, medium and large; and provide opportunities for local, regional and Aboriginal businesses to participate. BC Hydro explained that the evaluation process will consider several factors such as experience, qualifications and capacity.

BC Hydro explained that trade agreements such as the New West Partnership Trade Agreement do not permit preferential treatment of specific suppliers, or of suppliers in a specific region.

BC Hydro recommended that participants sign-up for the Site C Business Directory in order to receive information about possible business opportunities. BC Hydro informed participants that the business directory will also be shared with contractors involved with project-related activities. In addition, participants were encouraged to attend future information meetings and networking sessions as these sessions would provide an important venue for companies to meet and potentially form partnerships.

**Use and Availability of Local Labour**: Participants attending Business Information Sessions in northeast BC – Chetwynd, Dawson Creek, Fort St. John and Hudson's Hope – asked about the use of local labour and whether a project labour agreement is being considered. Participants also asked if BC Hydro would specify a certain percentage of local labour for the project and whether there would be any recognition to account for higher wages in northeast B.C.

BC Hydro responded that there will be significant opportunities for local businesses and suppliers to participate, and therefore utilize local labour. BC Hydro also noted the demand for skilled workers in the Peace Region and the possibility of a shortage of skilled workers or a particular skill set. It was noted that the companies and businesses that would be involved in the construction of the project would be responsible for ensuring the right mix of skilled workers to complete the necessary work on schedule and within budget.

In response to questions about a project labour agreement, BC Hydro responded that a variety of options are being explored to ensure the optimization of skilled labour capacity and labour stability for the duration of the project.

**Procurement Process and Market Engagement**: Participants inquired about the qualification process, timelines and packages of work. Some participants asked if the project would be procured as one large contract and if companies would contract directly with BC Hydro. As well, there were questions about evaluation criteria and whether price would be the only factor.

BC Hydro encouraged participants to become familiar with BC Bid, as Site C procurement opportunities will be posted on the BC Bid website. In addition, BC Hydro recommended that participants sign-up for the Site C Business Directory in order to receive email updates on potential business opportunities as they arise.

BC Hydro explained that the Site C project can be considered a family of projects. In designing a procurement approach, BC Hydro determined that the preferred procurement strategy for Site C is to procure the project through many contracts of different sizes and different delivery models. As a result, the project will provide business opportunities for companies of all sizes, either as direct contractors to BC Hydro or as part of a larger team participating in a work package. BC Hydro also explained that it is committed to achieving value for ratepayers' dollars by structuring fair and competitive procurement processes.

As procurement activities commence, BC Hydro will explore ways to increase opportunities for local businesses to participate. This may include holding proponent information sessions to provide an overview of specific procurements, and holding networking sessions where contractors can meet with local companies.

**Project Design and Construction**: Many participants inquired about project design and construction techniques, as well as project components and the use and transport of construction materials within the Peace Region. For example, participants asked about the source of materials for the dam, and whether materials would be moved by truck or rail from quarries within the region.

BC Hydro provided an overview of project components, including: dam site components; off-site components; and, early works. BC Hydro described the location of off-site construction materials that would be used for the project, and the proposed transportation route of those materials. Some of the questions raised were quite specific to the community (e.g. the berm in Hudson's Hope).

Other questions were raised at multiple sessions in northeast B.C., such as questions about a permanent, third crossing of the Peace River. BC Hydro explained that upgrades to the project design were made that eliminated the need for a permanent bridge and instead a temporary access bridge during construction was identified as the best option based on cost, environmental and safety considerations, and construction schedule. The temporary access bridge would be used to connect the north and south bank work areas at the proposed dam site and would be dedicated for construction use only. The temporary bridge would be removed prior to the end of construction.

Impact of Trade Agreements: Participants attending sessions in northern B.C. inquired about the impact of trade agreements – particularly the New West Partnership Trade Agreement – on Site C procurement opportunities. Some inquired if BC Hydro could give preference to companies from B.C. over other jurisdictions. However, the New West Partnership Trade Agreement applies to BC Hydro, and does not permit preferential treatment of specific suppliers or suppliers in a specific geographic location. BC Hydro advised participants that, should the

project be certified, there would be opportunities for local and regional companies to bid on components of the Site C project.

**Potential Project Effects**: Participants asked about a range of potential project effects on surrounding communities. For example, participants inquired about plans for worker camps. Participants also inquired about the clearing plan for the project and the potential effect of debris in the reservoir.

BC Hydro explained that as part of the environmental assessment process, BC Hydro is identifying and assessing potential project effects – environmental, economic, social, heritage and health – and will propose measures to avoid or mitigate adverse effects. BC Hydro said that worker camps would be scaled to accommodate the project workforce. BC Hydro has developed a clearing plan that accounts for debris management in the reservoir and presented this plan for feedback as part of fall 2012 Project Definition Consultation. Participants were referred to the Discussion Guide (available online) for further details.

**First Nations Opportunities**: Some participants inquired about the opportunity to partner with First Nations and participate in the procurement process. Some participants asked if work would be direct awarded to First Nations companies.

BC Hydro responded that it is committed to economic development opportunities for First Nations and is looking at ways to increase participation of First Nations through its Aboriginal Procurement Policy. This may include procurements that require Aboriginal content or partnership, or through direct awarding to First Nations companies. BC Hydro encouraged Aboriginal companies to sign-up for the Aboriginal Business Directory, and advised that non-Aboriginal companies can search the directory by region, type of work, specific services and qualifications to source Aboriginal businesses to increase the Aboriginal content in their work for BC Hydro.

### 3.0 CONCLUSION

As part of BC Hydro's continued market engagement for the Site C project, the Business Information Sessions were intended to update the business community on the current status of the project, provide an overview of project components and to present BC Hydro's approach to procurement for the project.

Businesses need to plan ahead. The Business Information Sessions provided businesses with information regarding the scope of work included in the major procurement packages that will be required for the construction of Site C, the delivery methods and procurement timelines. By providing this information early, BC Hydro hopes that businesses will have sufficient time to prepare and respond when procurement activities start in 2013.

There are other market engagement tools that are important for businesses who want to stay informed about the project. BC Bid is the primary tool for communicating procurements undertaken by BC Hydro, and businesses are advised to become familiar with that service. In addition, businesses are advised to sign-up to the Site C Business Directory to receive project updates. Should the project receive certification and proceed to construction, BC Hydro would plan to share the business directory with contractors as a source of potential sub-contractors.

BC Hydro expects to continue to engage with the business community as the project progresses. As procurement activities are undertaken, BC Hydro plans to hold proponent information meetings when some of the contracts proceed to procurement. In addition, BC Hydro anticipates holding networking sessions to facilitate local businesses establishing partnerships for the major contracts.

More information about business opportunities associated with the Site C project — including the Site C Business Directory — can be found online at <a href="https://www.bchydro.com/sitec">www.bchydro.com/sitec</a>.

### **APPENDIX 1: FEEDBACK FORM**

BC Hydro is interested in your feedback regarding this Site C Business Information Session. Your input will be considered as BC Hydro continues to engage the business community about the Site C Clean Energy Project.

This form will be collected from your table, or you may leave it at the registration desk.

Chetwynd		Fort St. Johr	า		Vancouver		
Dawson Creek		Hudson's Ho	оре		Prince George		
ease indicate how y	ou heard a	bout this sessio	n:				
Notification from:							
Chamber of Commerce							
Business Council of British Columbia							
Initiatives	Prince Ge	orge					
Northern	Developm	ent					
BC Constr	uction Ass	ociation (North)					
District of	Hudson's	Норе					
BC Hydro							
Media (e.g. newspa	per article	or radio)					
Other (please explain	in)						
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n a scale of 1 to 5, p		de your feedbac	ck on the in	formation <sub>I</sub>	presented.	1	
n a scale of 1 to 5, positive C Project Ove  Not Informative	rview	-				1	
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### **APPENDIX 2: PRESENTATION**



## **BUSINESS INFORMATION SESSION**

November 2012





## **AGENDA**

- Project overview
- Overview of project components
- Procurement approach
- Staying informed



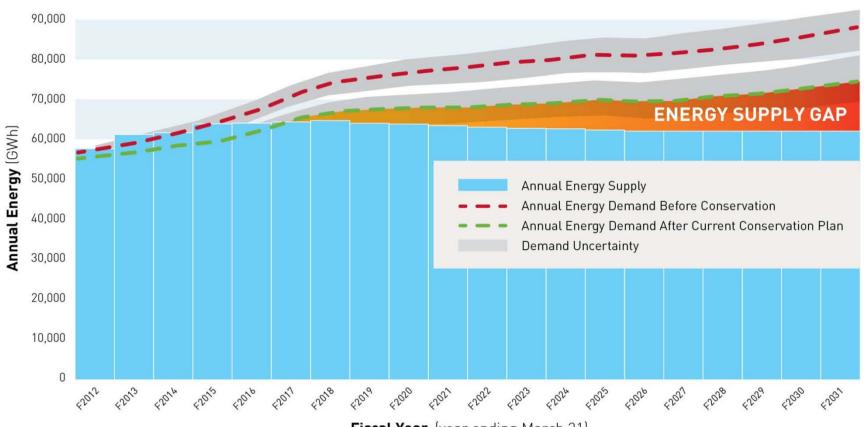


## SITE C PROJECT OVERVIEW





## **ELECTRICITY DEMAND TO INCREASE**



Fiscal Year (year ending March 31)





### MEETING FUTURE ELECTRICITY DEMAND

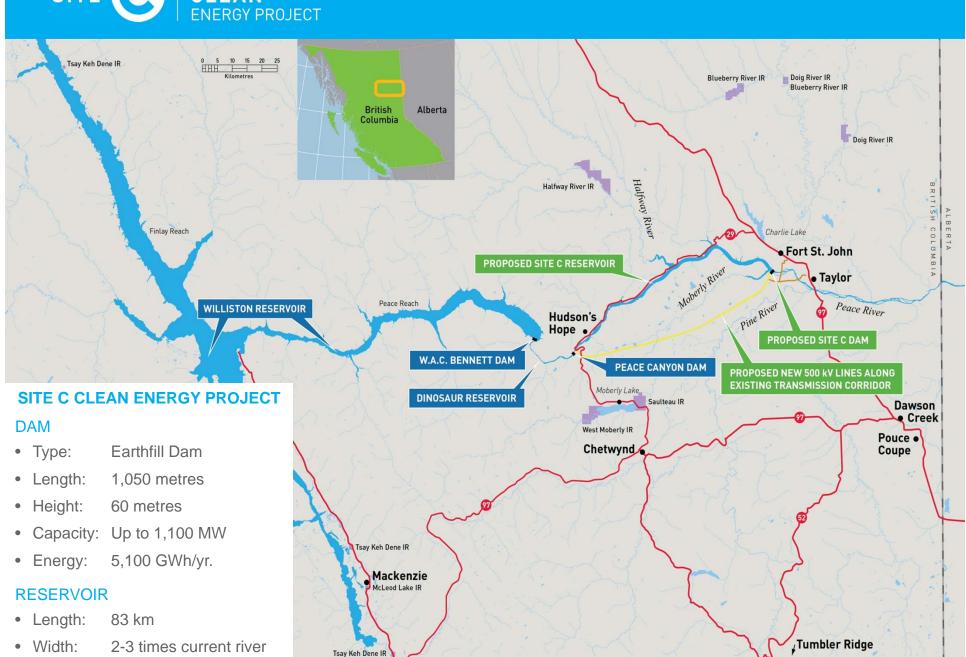
- Conservation
   BC Hydro pursuing all cost-effective demand-side management
- Purchases of Renewables
   15% of current system and growing (e.g., wind, run-of-river, bioenergy)
- Re-investment in Existing Assets
   Upgrades to aging infrastructure
   Expansion of existing facilities
- New Capacity Resource
   Site C Clean Energy Project













### WHY BUILD SITE C

- Site C adds 5,100 GWh/yr. of energy and up to 1,100 MW of capacity
- Ability to back up intermittent resources (e.g., wind, run-of-river hydro)
- Clean, reliable power for more than 100 years
- Low GHGs per megawatt hour
- Cost-effective option for ratepayers at \$87 to \$95 per megawatt hour
- Fosters economic development





# SIGNIFICANT JOB CREATION AND ECONOMIC DEVELOPMENT

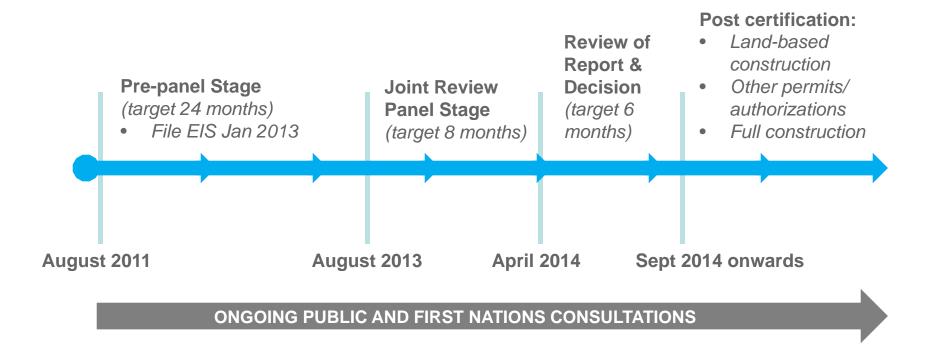
 Estimated 7,000 person-years of direct construction employment during seven-year construction period

<ul> <li>Biologists</li> </ul>	<ul> <li>First aid workers</li> </ul>	<ul> <li>Operating engineers</li> </ul>
<ul> <li>Botanists</li> </ul>	<ul><li>Foresters</li></ul>	<ul><li>Painters</li></ul>
<ul> <li>Carpenters</li> </ul>	<ul><li>Ironworkers</li></ul>	<ul><li>Pipefitters</li></ul>
Cement masons	Lab technicians	Security personnel
<ul> <li>Culinary workers</li> </ul>	<ul><li>Labourers</li></ul>	<ul> <li>Surveyors</li> </ul>
Electrical workers	<ul> <li>Machinists</li> </ul>	<ul> <li>Technologists</li> </ul>
<ul> <li>Environmental techs</li> </ul>	Office personnel	• Welders





### PROJECT TIMELINE\*



<sup>\*</sup> Timeline based on regulatory schedule defined by BC EAO and CEA Agency





# OVERVIEW OF PROJECT COMPONENTS



## PROJECT COMPONENTS

The Site C project design includes the following key components:

## DAM SITE COMPONENTS

- Earthworks
- Generating Station and Spillways
- Turbines and Generators

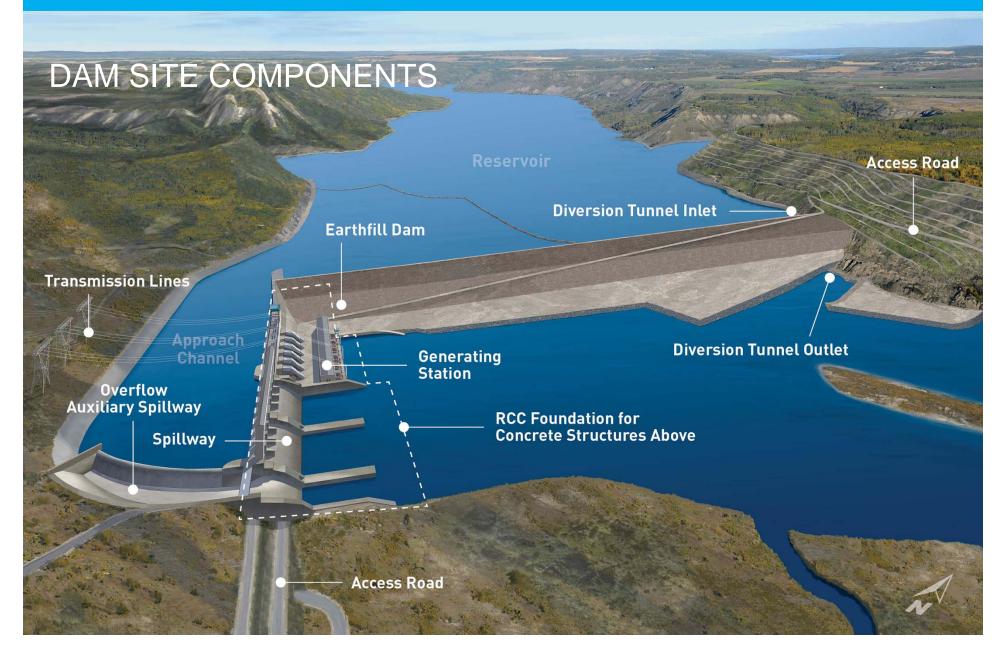
## OFF-SITE COMPONENTS

- Clearing
- Public Road Infrastructure
- Transmission
- Site C Substation

### **EARLY WORKS**

- Early Clearing
- Early Civil Works
- Worker
   Accommodation
   and Site Services





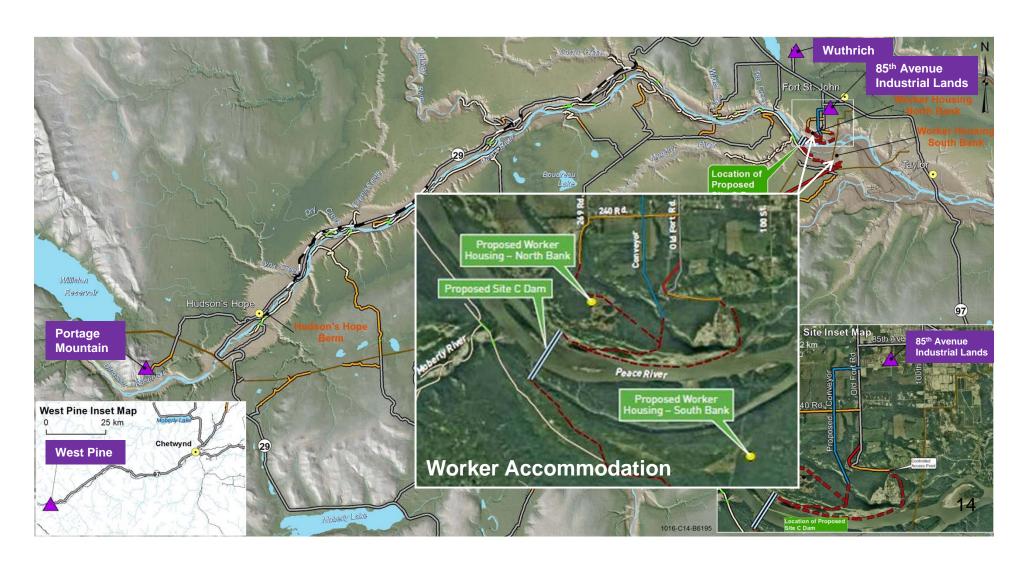


## **OFF-SITE COMPONENTS**





## OFF-SITE COMPONENTS AND EARLY WORKS





## PROCUREMENT APPROACH



## PROCUREMENT OBJECTIVES

- Achieve value for money for ratepayers
  - Maximize cost-effective project performance (generation capacity, energy, and flexibility)
  - Structure a fair and competitive procurement process
- Meet project schedule
- Meet project budget
- Optimally manage project risks
- Support Site C project objectives, including providing economic benefits for northern communities and the province



### SAMPLE PROCUREMENT PROCESS

Qualification (when appropriate)

Development of contract documents

Solicitation of responses (RFPs, tenders)

Evaluation of responses

Contracts

### **Continued market engagement**

- All contracts are subject to the project receiving environmental certification and associated permitting, as well as a final decision to proceed to construction
- No construction will begin until all permits and authorizations are in place
- All timelines provided in this presentation assume completion of the environmental assessment process in fall 2014





### PROCUREMENT APPROACH

- Site C procurement includes many different packages and procurement models
- It will provide opportunities for businesses of all sizes (small, medium and large)
- Opportunities for local businesses and Aboriginal businesses
- Three categories of work:
  - Dam-Site Components
  - Off-Site Components
  - Early Works



### PROCUREMENT OF DAM SITE COMPONENTS

# DAM SITE COMPONENTS

- Earthworks
- Generating Station and Spillways
- Turbines and Generators

## OFF-SITE COMPONENTS

- Clearing
- Public Road Infrastructure
- Transmission
- Site C Substation

### **EARLY WORKS**

- Early Clearing
- Early Civil Works
- Worker
   Accommodation
   and Site Services



## **EARTHWORKS**

Procurement	Scope
Delivery Method: Design-Bid-Build	<b>Excavation and bank stabilization</b> – More than 32 million m <sup>3</sup> of excavation associated with diversion, foundations, and stabilizations
Procurement Timing:  Qualification process	<b>Diversion Works</b> – Two ~10m diameter concrete-lined tunnels between 700m and 800m in length, plus associated cofferdams, and intake and outlet structures
starting 2013	Earthfill Dam – Zoned earth embankment approximately 1,050m long and 60m above the present riverbed
	RCC Buttress – Roller-compacted concrete gravity approximately 800m in length and at a maximum height of 70m (Total RCC volume of approximately 2.4 million m³)
	Construction Timing: 2015 to 2022



## **GENERATING STATION AND SPILLWAYS**

Procurement	Scope
Delivery Method: Both Design-Bid-Build and Design-Build	<b>Reinforced concrete</b> – for spillways, intakes, penstock encasement, powerhouse substructure and retaining walls (Total of approximately 1.1 million m³ of concrete)
elements	<b>Structural Steel</b> – fabrication and erection of powerhouse and penstocks
Procurement Timing:	Balance of plant – electrical and mechanical works, HVAC, compressed air, fire protection, etc.
Qualification process starting 2015	Construction Timing: 2017 to 2022



## **TURBINES AND GENERATORS**

Procurement	Scope
Delivery Method: Design-Build	Supply and installation of six 183 MW vertical axis Francis turbines
Procurement Timing:	Supply and installation of generators, governors, and exciters
Selection of supplier planned for 2015	Construction Timing: Fabrication begins 2015. Installation from 2018 to 2022
Process underway to begin turbine model testing	



# DAM SITE COMPONENTS: SUPPORTING ACTIVITIES

Procurement	Scope
Delivery Method: Varies, direct or subcontract Procurement Timing: Varies, some potentially beginning in 2013	<ul> <li>Archaeological site preparation</li> <li>Decommissioning of temporary access roads</li> <li>Environmental monitoring</li> <li>Offices, storage facilities &amp; staging areas</li> <li>Safety, first aid &amp; security</li> <li>Site re-vegetation</li> <li>Site road maintenance &amp; snow clearing</li> <li>Transportation &amp; shuttle services</li> <li>Truck washing &amp; vehicle maintenance workshops</li> <li>Waste treatment &amp; management facilities</li> <li>Workshops, labs, fabrication shops &amp; testing facilities</li> <li>Other supporting activities</li> <li>Construction Timing: 2014 to 2022</li> </ul>



## PROCUREMENT OF OFF-SITE COMPONENTS

# DAM SITE COMPONENTS

- Earthworks
- Generating Station and Spillways
- Turbines and Generators

# OFF-SITE COMPONENTS

- Clearing
- Public Road Infrastructure
- Transmission
- Site C Substation

#### **EARLY WORKS**

- Early Clearing
- Early Civil Works
- Worker
   Accommodation
   and Site Services





# **CLEARING**

Procurement	Scope
Delivery Method: Multiple contracts for clearing and disposal of specific lots.	Total clearing including work sites and reservoir expected to be 1.4 million m <sup>3</sup> of merchantable and 1.2 million m <sup>3</sup> of non-merchantable, including early works
Size of lots to be determined	Construction Timing: Currently under consideration based on feedback from public, communities and market
Procurement Timing:	considerations
Qualification process starting 2013	



## PUBLIC ROAD INFRASTRUCTURE

Procurement	Scope
Delivery Method: In conjunction with MOTI	Realignment of multiple sections of Highway 29 over a total distance of approximately 30 km  Any additional modifications to public road infrastructure
Procurement Timing: Qualification process starting 2014	Construction Timing: Early sections – late 2015 to 2017 Final sections – 2017 to 2020



# TRANSMISSION LINE

Procurement	Scope
<b>Delivery Method</b> :  To be finalized	Two 77 km 500kV transmission lines from Site C substation to Peace Canyon substation
	Decommissioning of existing 138kV transmission lines and integrating 138kV circuit to Site C substation
Procurement Timing:	Three 500 kV overhead lines from the generating station to the Site C substation
To be finalized	Construction Timing: Tentatively 2017 to 2021



# SITE C SUBSTATION

Procurement	Scope
Delivery Method: To be finalized	Substation connecting the power feed from the Site C generating station to the two 500kV lines from Peace Canyon and the 138kV local power supply
Procurement Timing: To be finalized	Construction Timing: Tentatively 2018 to 2021



# OFF-SITE COMPONENTS: SUPPORTING ACTIVITIES

Procurement	Scope
<b>Delivery Method</b> :	Accommodation support
Varies	Boat launches
	<ul> <li>Day use recreation areas</li> </ul>
<b>Procurement Timing:</b>	Hudson's Hope Berm
Varies	<ul> <li>Monitoring programs</li> </ul>
	<ul> <li>Operation of satellite worker accommodation camps (if required)</li> </ul>
	Park and Ride Facilities
	<ul> <li>RV site operation and management (if required)</li> </ul>
	Wildlife or fish mitigation projects
	Other supporting activities
	Construction Timing: 2015 to 2022



#### PROCUREMENT OF EARLY WORKS

# DAM SITE COMPONENTS

- Earthworks
- Generating Station and Spillways
- Turbines and Generators

# OFF-SITE COMPONENTS

- Clearing
- Public Road Infrastructure
- Transmission
- Site C Substation

#### **EARLY WORKS**

- Early Clearing
- Early Civil Works
- Worker
   Accommodation
   and Site Services



## **EARLY CLEARING**

Procurement	Scope
Delivery Method: Multiple contracts for clearing and disposal of specific lots. Size of lots to be determined	Clearing of lower reservoir (expected to be approximately 300,000 m³ merchantable timber)  Construction Timing: 2014 to 2015
Procurement Timing:	
Qualification process starting 2013	



# **EARLY CIVIL WORKS**

Procurement	Scope
Delivery Method: Varies, primarily Design-Bid-Build	Site preparation would include clearing, grubbing and stripping as well as disposal or removal of wood debris Excavation and bank stabilization as well as developing disposal sites and access to cofferdams
Procurement Timing: Qualification process starting 2013	Construction of access roads on both the north/left bank (river road) and south/right banks (Project Access Road and Septimus Siding)
	Construction Timing: 2014 to 2015



# WORKER ACCOMMODATION AND SITE SERVICES

Procurement	Scope
Delivery Method: Design-Build-Finance- Operate-Maintain	North Bank Camp – estimated maximum size 500 persons (constructed first)
	<b>South Bank Camp</b> – estimated maximum size 1,200 persons in years 5 and 6
Procurement Timing:	Camp Operations and Selected Site Services
Qualification process starting 2013	Construction and Operations Timing: 2014 to 2022



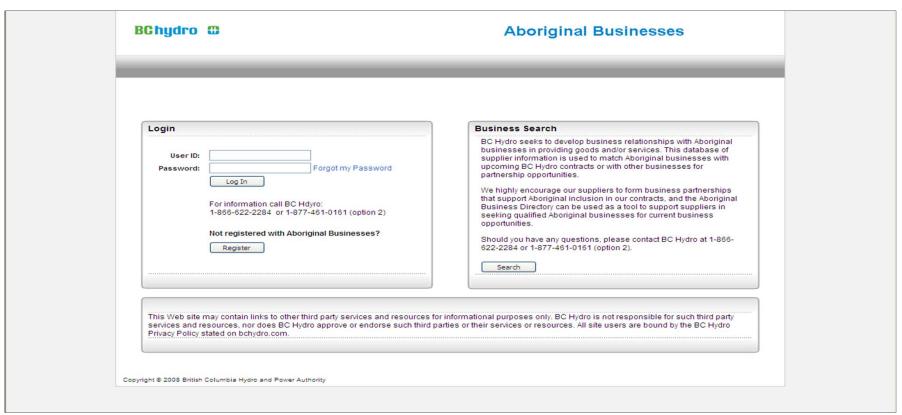
# ABORIGINAL CONTRACT & PROCUREMENT POLICY

- Provides flexible procurement options to advance business opportunities for Aboriginal businesses. Options could include:
  - Direct awards
  - Select tenders
  - Set asides
- Aboriginal Business Definition & Eligibility
- Aboriginal Content Evaluation Criteria



### ABORIGINAL BUSINESS DIRECTORY

https://www.bcaboriginalvendors.ca/aboriginal\_vendors/





#### STAYING INFORMED

- Sign up for Site C Business Directory
  - available at: www.bchydro.com/sitec
- Get to know BC Bid
- Attend proponent information meetings
- Participate in networking sessions
  - Facilitating local / regional business to engage with major proponents
- Come to potential future Business Information Sessions
- Plan ahead
  - Familiarize yourself with the project







# **QUESTIONS**





### For more information:

www.bchydro.com/sitec

