

**Site C Review - Responses to questions raised by Deloitte  
August 23rd, 2017**

**CONFIDENTIAL**

No.	
173	Date/Source of Question: Email from [REDACTED] to [REDACTED] on August 23, 2017 at 4:54pm
	Response provided by: [REDACTED]
	Functional Approver: [REDACTED]
	<p><b>Question:</b></p> <p><b>The Schedule Basis and Schedule Management Plan state the following:</b></p> <p><b>The default calendar for site based work will be based on a 6 day working week, although it is expected that the site will operate a 7day working week. This creates a minor contingency of 14% per working week for site based activities.</b></p> <ul style="list-style-type: none"> <li>- <b>Is BC Hydro following this practice on site?</b></li> <li>- <b>Is this standard practice for BC Hydro?</b></li> </ul>
	<p><b>Response:</b></p> <p>The BC Hydro standard practice, which is followed at site, is for on-site activity durations to be initially scheduled on a six day working calendar. This includes a two week shutdown for seasonal holidays over December/January. This base work was completed in 2014/2015. The schedule is further developed into a project schedule to include on-site activity durations, off-site activity durations and sequencing with input from Subject Matter Experts (SME), Work Package Managers and Project Managers. The project schedule is then updated to include draft contract milestones dates which are then included in the RFP process.</p> <p>Post contract award milestone dates became contract deliverables that are incorporated into the Project Schedule, which also includes relevant Contractor working calendars that may include a 7 day work week.</p> <p>In addition, the BC Hydro standard practice notes the Scheduler requires input from the Project Manager and Work Package Managers. Key required project plan inputs are Statement of Objectives (SoO), Work Breakdown Structure (WBS), complete Work Package Agreement Templates (WPATs), Work Package information (e.g., assumptions, constraints, available resources and resource calendars), a Cost Estimate (Definition and Implementation phases only) and the risk register. Optional project plan inputs include the business case and contractor schedules.</p> <p>We continue to monitor Contractor performance against the contract milestones dates.</p>